Driving new growth through new segments

Alexandre Sauvage, Head of growth segments Weather and Environment Investor event, November 10, 2022



Leader in critical weather and environmental solutions for businesses

Growth segments to focus on double digit growth on new segment build

- Increase net sales on average >10% p.a. with attractive profitability despite strong R&D investment
- Reach #1 global position in selected segments with critical dependency on weather solutions

Strategic priorities:

- Develop and secure scalable, application-driven, unique, end-to-end solutions (HW/SW/DATA)
- Accelerate science & innovation leadership, and global brand build in each market







Road networks' winter maintenance Dominant market share on reference grade road and weather systems market



Cities' network: XaaS products or hybrid reference grade sensors and IoT filling in forecasts and decision-making software



Dynamic traffic management systems require air quality, and hyperlocal weather observations and forecasts



Urban Environment

Maritime

Renewables (wind & solar)

Industries



Communities mesh their territory with high density and 3D air pollution observation networks and forecast



Smart city applications (HVAC, street lighting, EV charge..) require real time, local weather and air quality data



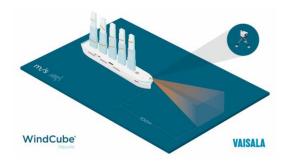
Renewables (wind & solar)

Urban

Environment

Industries

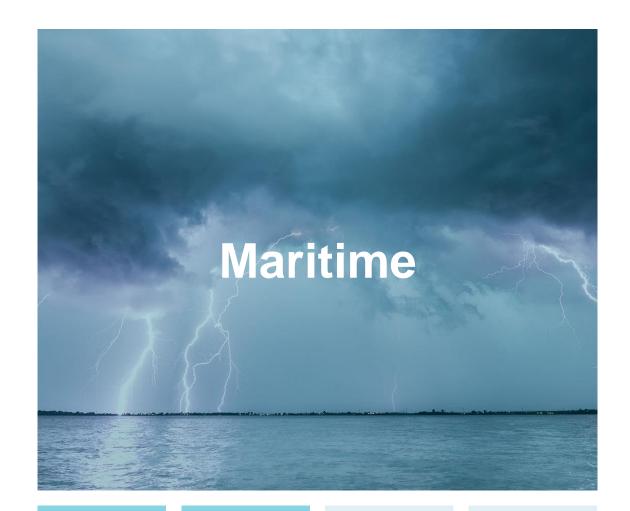
Roads



In 2030, thousands of commercial vessels will use wind assisted propulsion systems, highly dependent on forward looking wind



O&G helideck monitoring and new offshore wind constructions



Renewables (wind & solar)

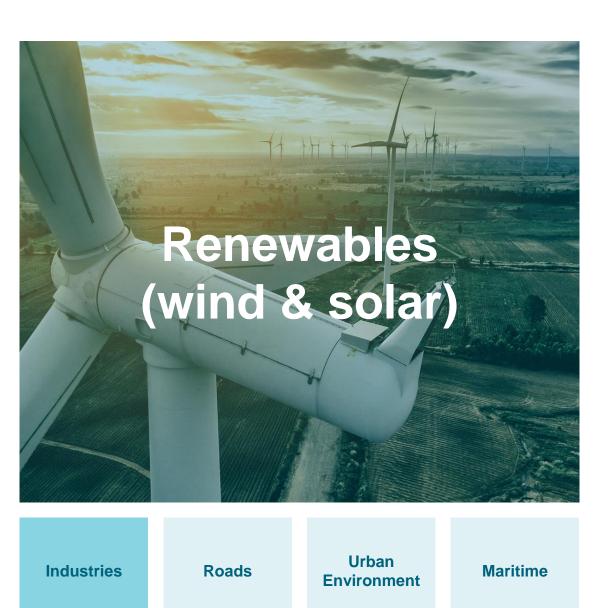
Industries

Roads

Urban Environment

VAIS

Weather is the fuel of renewables Largest growth opportunity for Weather and Environment business area



VAIS

Wind energy is growing

From GigaWatts to weather business driving facts and figures

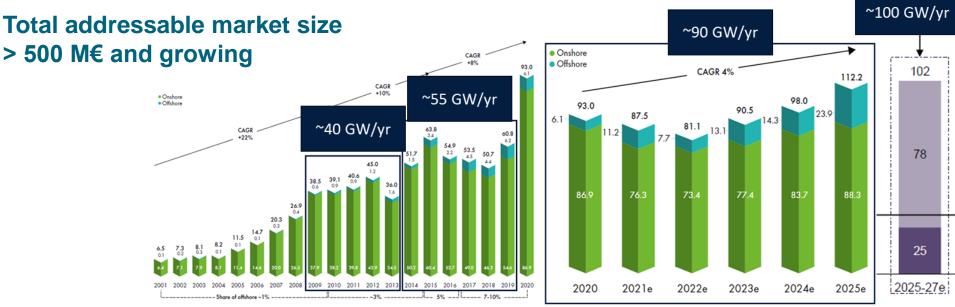
~125 GW/yr

125

92

33

2028-30e



Sources: GWEC 2021 reports

- 1,500+ new wind farms per year
- → 4000+ measurement points in development phase
- \rightarrow ~500 commissioning campaigns

26,000+ new wind turbines per year

 \rightarrow Turbine sensors

24,000+ operating wind farms in 2025

→ Forecasts and weather data

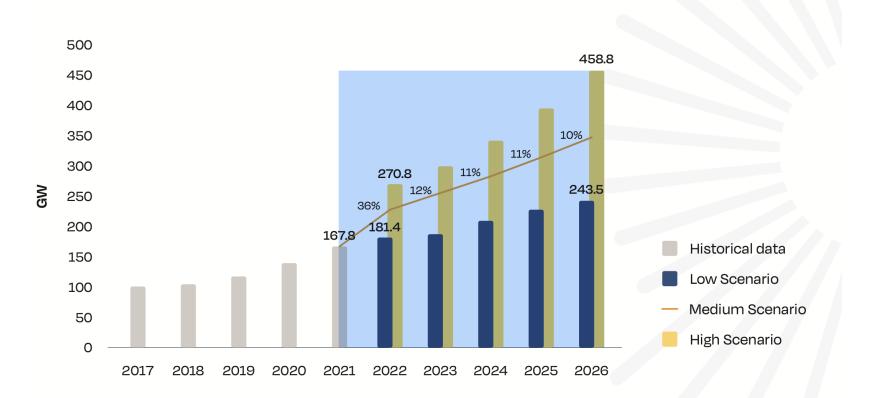
Offshore growth: from 20 to 70+ new wind farms per year

→ Measurement campaigns (development & commissioning)



And solar is growing even faster

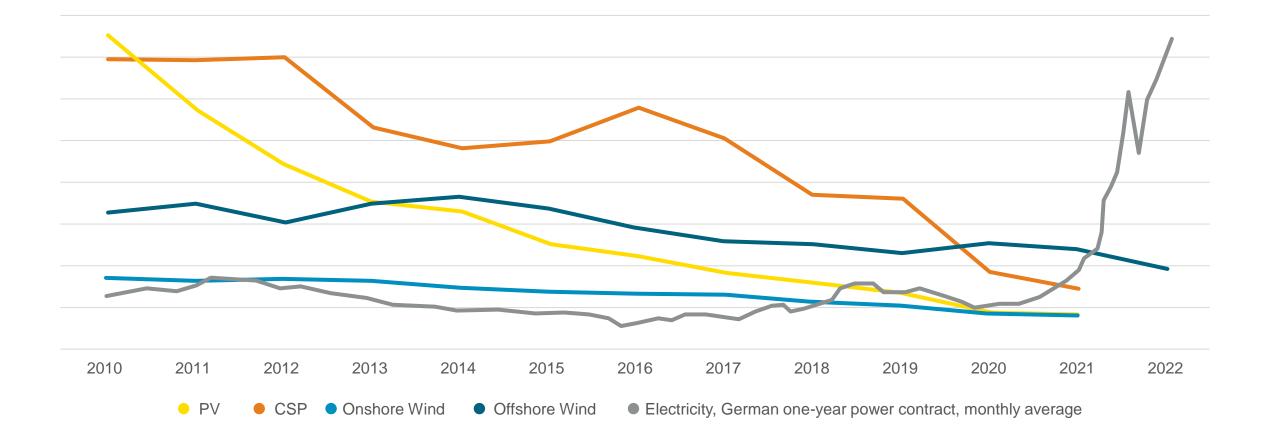
WORLD ANNUAL SOLAR PV MARKET SCENARIOS 2022–2026



Source : Solarpower Europe 2022



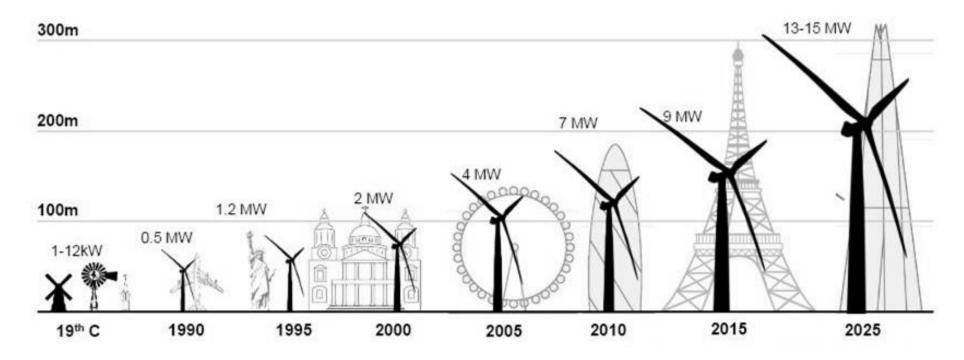
Electricity crisis makes renewable even more competitive



VAIS

Big equipment, big investment, big exposure to weather

Evolution of wind turbine heights and output



Sources: Various, Bloomberg New Energy Finance



Renewables are intermittent because the weather is

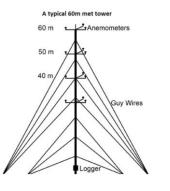




Financial-grade weather data tackles clean power challenges



Accelerate and reduce projects' uncertainty by eliminating wind extrapolation





Expand

Operate

Detect wind minutes ahead to orient blade pitch and **increase yield**



12km laser wind measurement to enable wind resource assessment offshore





Trade

And thus refine power forecasts to **smoothen grid insertion** and **reduce intermittency impact**



Lidar revolution is continuing in new applications

 Reducing uncertainty of wind resource assessment
Measuring with accuracy the actual power curve of turbines
Feeding turbines' control command functions with upcoming wind information

Weather solutions through entire farm lifecycle

Development



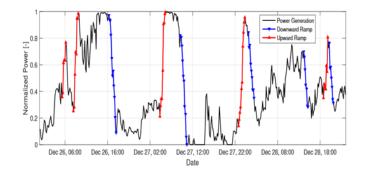
- Wind/solar maps
- 30yrs time series
- Lightning strikes statistics
- Precipitation, icing etc. statistics
- Lidar/Solar station campaigns

Construction & commissioning



- Weather alerts
- Lidar-assisted craning
- Contractual performance verification

→ **Operation**

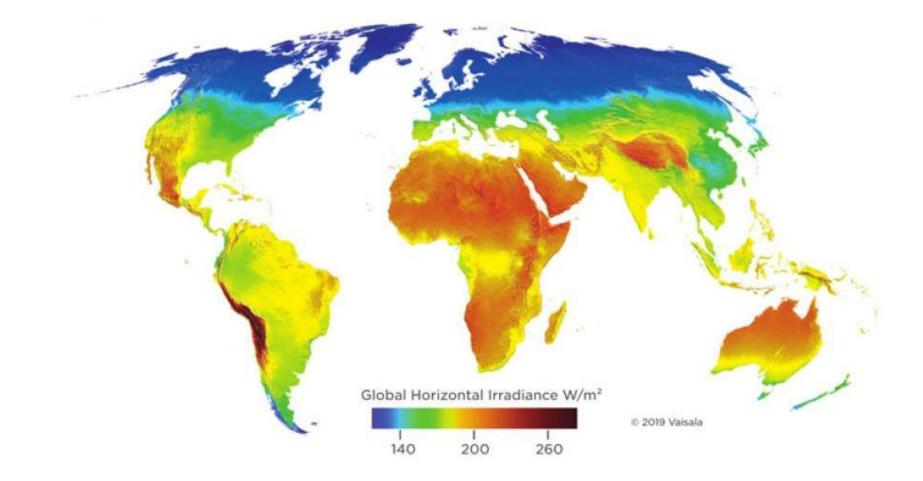


- Energy production forecasts
- Weather hazard & icing
- Lightning strikes alerts
- Continuous wind/solar monitoring

VAIS

Power performance testing

Solar: new growth through a unique full stack strategy



Driving new growth through new segments



New growing segments, double-digit growth



End-to-End solutions built on top of Vaisala world's best sensors, laser remote sensors, and leveraging Xweather data products



Leading position in selected market segments with critical dependency on weather



Growth by conquering market shares, new territories, M&A, new solutions for emerging needs with high environmental impact



