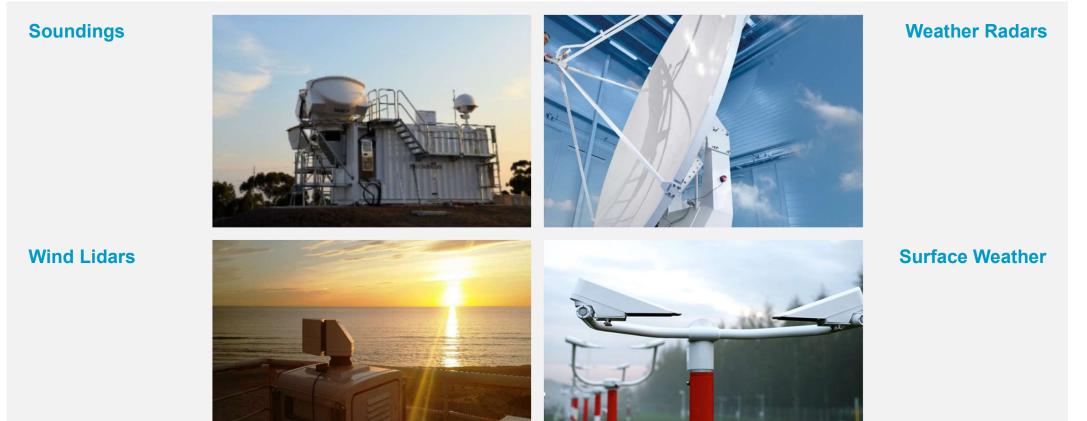


Undisputable Global Leader for Weather Observations

Capital Markets Day 2019 Jarkko Sairanen, EVP, Weather and Environment Business Area



Leadership with a Broad Product Portfolio





Digital Solutions: "Vaisala Digital"

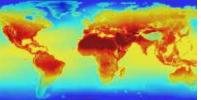




Renewable Energy



Key Market Trends



Climate Change Extreme weather, climate change, and resource scarcity



Urbanization World urbanization continuing, accelerating pollution challenges



Renewable Energy Clean & renewable energy becoming mainstream



Protectionism US, China, EU blocks protecting own interests (trade, data, etc.)



Public Spend Shift Priorities and public debt impacting funding



Sustainability Environmental sustainability becoming a purchase criteria



Future of Mobility Drones, autonomous cars & ships becoming reality



Hyperconnectivity Always on hyperconnectivity for everything (cars, infra, etc.)



New Data Capture Nano satellites, cars, airplanes, mobile networks acquire data



Open Data & Al Environmental data becoming more open & leveraged by Al





Weather and Enviroment Global Market Sizes and Growth

		Meteorology Infrastructure	Transportation	Renewable Energy	Ambient Air Quality	
	MEUR	and la			and testing a	Market share indication: Low <10% Mid 10–25% High >25%
	Market Size*	450–500	300–500	330–380	150–200	
	Market Growth p.a.	0%	0-5%	>10%	>5%	
	Vaisala Market Share 2018	High	High	Mid	Low	
	Market Size Total	~1,300 / ~20% Market Share				

*) Weather and Environment Global Market Sizes and Growth



Weather and Environment Strategy Pillars

Industry Leading Products extending to supplementary observations

Large Projects with outstanding delivery capability

Digital Solutions for chosen weather critical operations

Environmental Measurements through selective expansion



"Fireworks" of New Products





Wind Lidar Opportunity

Several customer segments

- Renewable energy
 - Turbine control
 - China play
- Aviation
- Meteorology, air quality

Leverage synergies

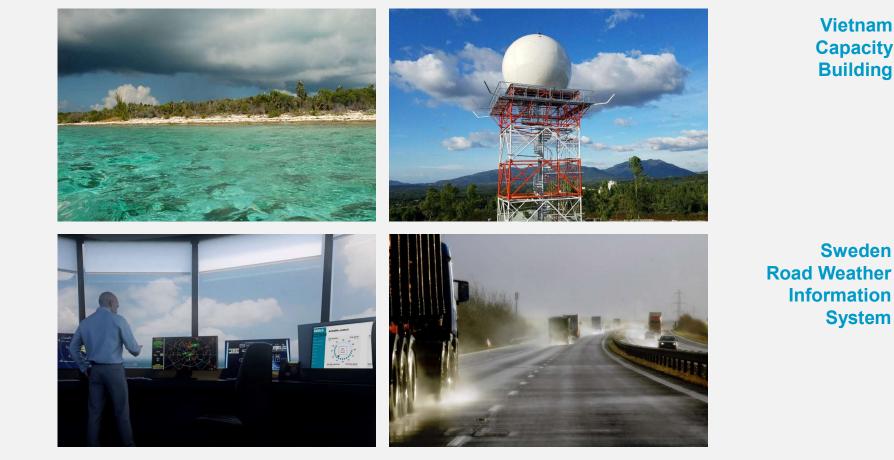
- Vaisala sales channel
- Core "engines"





Large Projects: Unique Capability





Vietnam Capacity Building

Sweden

System

Argentina **Automated** Weather **Observing System**





Digital Future in Roads

All-year value proposition

Cracks and potholes

Intelligent fleets

- Connected infotainment
- Autonomous vehicles

System solution capabilities

- Sensors, networks
- Impact analysis, decision support
- Installation and service



Supplementary Air Quality Networks

Environmental expansion

- Smart cities
- Hotspots like harbors

Growing offering

- Sensors as core
- Visualization and modelling software
- Spearhead applications



Key Strategic Objectives



Continuously improve the core business

- Renew through instruments
- Expand to all weather radar bands
- Extend into supplementary sensors
- Simplify where possible

Drive growth opportunities at hand

- Wind lidars
- Digital solutions for chosen weather critical operations
- Ambient air quality

Capability and competence development

- Agility in product and solution creation
- "B2B-like" sales skills and culture
- Marketing competence to the next level
- Outstanding project delivery capabilities
- Embrace digital transformation
 - In offering as well as in operations
- Best customer delight across all touch points

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Observations for a Better World

VAISALA